



BEACONS *of* LIGHT
PASTORAL PLANNING PATHWAY



FAMILY OF PARISHES
Leadership Team

*“Pastors, in collaboration with parochial vicars, deacons
and lay ministers, according to their proper roles and
charisms, share responsibility for pastoral leadership.”*

– Leadership Principle, Beacons of Light



pathway.catholicaoc.org



WHY A LEADERSHIP TEAM?

A Family of Parishes is best served when the pastor and key collaborators (clergy and lay staff) work together as a team. While there are many groups of people who participate in leadership and governance of a parish or Family of Parishes (e.g. Pastoral Council, full staff, Finance Council, commissions, etc.), the leadership team has the greatest potential to effectively assist the pastor in implementing the mission of the parish.

This model has already been employed by many parishes throughout the Archdiocese of Cincinnati subsequent to the Amazing Parish conference of 2019. The challenge now will be to take this successful model and apply it to a Family of Parishes, not simply a single parish.

In the short run (at the beginning of Phase 1 of the Pastoral Planning Pathway), it will be difficult for a Family to have a unified leadership team for a variety of reasons.

- Staff don't know one another yet.
- A new pastor is still settling in.
- Representing all parishes may be difficult.
- Key collaborators haven't yet been identified or hired.
- Parishes are still operating mostly independent of one another (which is normal and healthy in the beginning.)

But in the long run (by the end of Phase 1, ideally by summer 2023) a Family of Parishes Leadership Team (FLT) should be formed.



figure 1: BIBLICAL FOUNDATION FOR LEADERSHIP STRUCTURES

Source: Amazing Parish



WHAT DOES A FAMILY OF PARISHES LEADERSHIP TEAM LOOK LIKE?

Some characteristics of such a team include:

- 5-7 people, including the pastor.
- Department heads who report directly to the pastor and supervise other staff; every other staff member reports up through one of these 5-7 leaders.
- Comprised of Directors of Administration, Evangelization and Worship, Schools Leader (principal or equivalent) plus 1-2 more key collaborators (social action, communications, outreach, et al.)
- May include parochial vicars, especially when there are opportunities for mentoring. (This may make the team a bit larger than 7, but may be important.)
- Staff who are concerned about the Family more than just “their” parish.
- Leaders for the Family who are concerned not only with their own ministry and work, but also for the health and vitality of the Family of Parishes overall.
- A true team that cares about each other, and prays together, and ultimately trusts one another.
- Among all its members are a diversity of gifts, strengths, and attributes.
- Able to meet regularly (even daily for brief check-in) with the pastor; weekly 1:1 check-ins and team meetings as the norm.

“Competent and qualified staff are necessary to serve the Family of Parishes, especially in the areas of worship, evangelization (including love in action), and administration. As is possible, staff will be unified to serve the entire Family.”

— Parameter 13, *Beacons of Light*

Some things the FLT is NOT:

- *Too large*: too many people inhibit true teamwork. Plus, any one manager shouldn’t supervise many more than about 7 direct reports. Other staff may feel left out but will ultimately find their place as part of depts and smaller teams which are represented to the FLT by a dept or team leader.
- *The Pastoral Council*: indeed, the Family Pastoral Council plays an essential role in providing consultation to the pastor and his team, representing the voice of the parishioners. However, the council is not focused on or responsible for implementation, which is the work of the FLT, staff, and other volunteer leaders.
- *Inclusive of non-staff*: it’s usually not possible for unpaid parish leaders to engage as fully as paid staff, limiting the effectiveness of the team in most situations.
- *Selected too quickly or just formed “automatically”*: careful decisions should be made about the makeup of the FLT and making the “right” decision is better than making a “fast” one.
- *The same as the “Planning Team” described in parameter #3, formed by Sept 1*: the Planning Team is charged – in Phase 1 – with initiating the pastoral planning process even while the Family Pastoral Council and Family Leadership Team are being formed. The Planning Team will eventually disband as the FLT and Family Pastoral Council assume their roles.

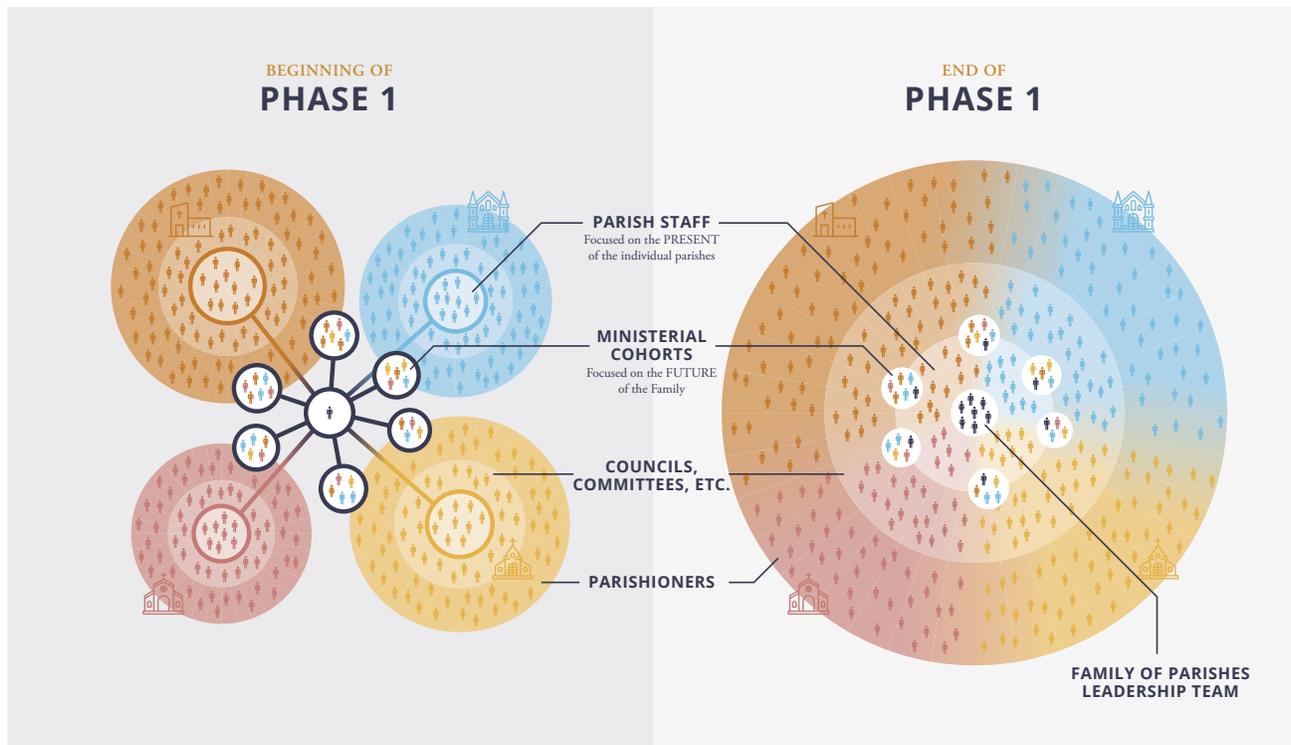


figure 2: FAMILY OF PARISHES LEADERSHIP TEAM FORMATION

HOW DO WE FORM A FAMILY OF PARISHES LEADERSHIP TEAM?

Phase 1 (Short Run):

- Each parish staff should continue to meet with the pastor (and vicars) to implement the mission of that **parish** in the **present**.
 - This means the pastor may have multiple staff meetings perhaps even weekly, but only for the duration of Phase 1 (perhaps as short as 6-9 months?)
- Also, ministerial cohorts of relevant staff within the family (e.g. catechetical leaders, worship & sacraments staffers, communications coordinators, business managers, etc.) should begin to meet regularly to focus on the **future** of the **Family**.
 - These could meet twice a month, perhaps once with the pastor, once without.
 - Through these meetings, the pastor will get to know the present staff throughout the Family and they will get to know one another.
 - Leaders will emerge.
- Over time, the **individual parish staff meetings will become less important**, and the **Family ministerial cohorts will become more important**.
- Simultaneously, the affairs of the **Family will become more important** than those of any individual parish.
- Once a leader is identified within each ministerial cohort (or the need for hiring new staff is apparent), members of the FLT can be chosen and the FLT can be formed before Phase 2.
 - This may happen one member at a time (i.e. the Director of Evangelization choice is made for the Family, but a Director of Administration is not apparent yet.)
- Once any member of the Family Leadership Team is identified, they could begin to participate in ALL parish staff meetings and to lead the meeting of the relevant ministerial cohort.